

CORPORATE SAVINGS PROGRAMME - 2013/14

DIRECTORATE SUMMARY

The Corporate Transformation Savings Programme is at the heart of the Council's medium term financial planning and transformation delivery effort. Key objectives are to Streamline and optimise the Council's strategic core and business office to secure tangible efficiencies and hence protect front-line services. Target Saving for 2013/14 - £27.5m (excl. prior year carry forwards).

Reporting
<b>This Report Period</b>
9
<b>Last Report Date</b>
31/12/2013

Time (Days)	
Lapsed	274
Remaining	91

RAG Count		%
<b>RED</b>	4	4%
<b>AMBER</b>	13	15%
<b>GREEN</b>	72	81%
<b>TOTAL</b>	<b>89</b>	

£000s

Programme Description	Target Saving	Expected	Variance	Actual to Date	Target Profile	Variance	% Full Year Target	RED	AMBER	GREEN	Comment(s)
Education Social Care and Wellbeing	10,681	10,681	-0	7,449	6,640	809	0%	2	10	32	On track for 2013/14. Review One-offs for future years
Development & Renewal	5,542	5,542	0	5,287	5,478	-191	95%	2	0	6	BAM: Asset Rationalisation and Maintenance costs from surplus assets. Pending Corp Landlord Model
Chief Executive's	187	187	0	187	187	0	100%	0	0	3	On track.
Resources	1,850	1,850	0	952	1,115	-163	51%	0	1	7	Long term alternatives to One-stop shop closure being investigated, One-off solution in place for 2013.14.
Communities Localities and Culture	5,501	5,501	0	3,188	4,276	-1088	58%	0	2	18	Broadly on track, however a number of areas such as GLL income and advertising income need to be reviewed.
Corporate	5,568	5,568	0	3,334	4,200	-866	60%	0	0	6	On Track
<b>Total</b>	<b>29,329</b>	<b>29,329</b>	<b>-0</b>	<b>20,397</b>	<b>21,896</b>	<b>-1,499</b>	<b>70%</b>	<b>4</b>	<b>13</b>	<b>72</b>	On Track for 2013/14. Review risks for 2014/15.

EDUCATION SOCIAL CARE AND WELL BEING (ESCW)

DIRECTORATE SUMMARY

We have identified a shortfall against target which is being met by grant maximisation and one-off measures for 2013-14. However there is an underlying shortfall of approximately £2.1m in future years, which the directorate is currently working to address.

RAG Count	
RED	2
AMBER	10
GREEN	32
TOTAL	44

Reporting Period	Time (Days)
This Report Period	274
Lapsed	9
Remaining	91
Last Report Date	
	31/12/2013

Directorate	Reference	Programme	2013/14				2014/15				Status	Days Remaining	RAG	Comment(s)	Start date	End Date		
			Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Target Saving							Expected	Variance
AHWS	AHWSB1	Promoting independence and reducing demand for domiciliary care through reablement (in-house)	0	443	443	319	443	443	443	0	585	585	585	585	585	585		
AHWS	AHWSB1	Promoting independence and reducing demand for domiciliary care through reablement	100	100	0	100	100	100	100	100	100	0	100	100	100	100		
AHWS	AHWSB2	Better use of Supported Housing (Mental Health Restatement)	640	640	0	160	320	480	640	1,240	1,240	0	790	940	1090	1240		
AHWS	AHWSB2	Better use of Supported Housing (Learning Disability Restatement)	500	578	78	354	513	578	578	500	730	230	730	730	730	730		
AHWS	AHWSB3	Modernising Learning Disability Day Services	600	212	-388	87	176	194	212	600	255	-345	255	255	255	255		
AHWS	SSP7	Domiciliary Care Re-commissioning	0	495	495	124	248	372	495	0	495	495	495	495	495	495		
AHWS	Lean1/2/3	Commissioning Lean	93	93	0	0	0	93	93	93	93	0	93	93	93	93		
AHWS	Lean1/2/3	Toplice Gap	54	54	0	54	54	54	54	54	54	0	54	54	54	54		
AHWS	AHWSB1 (2012)	Physical Disability Day Opportunities Budget efficiency	20	20	0	20	20	20	20	20	20	0	20	20	20	20		
AHWS	AHWSB4 (2012)	Reorganisation of Children Schools and Families & Adults Health and Wellbeing	150	150	0	90	90	90	150	150	150	0	150	150	150	150		
AHWS	AHWSB5 (2012)	Living efficiencies via collaborative work with neighbouring boroughs	100	69	-31	69	69	69	69	100	74	-26	74	74	74	74		
AHWS	AHWSB7 (2012)	Improving the quality of the hotels sector and managing reduction of the number of bed spaces	690	690	0	690	690	690	690	690	690	0	690	690	690	690		
AHWS	AHWSB8 (2012)	More Effective Income Control	25	25	0	25	25	25	25	25	25	0	25	25	25	25		
AHWS	AHWSB9 (2012)	Supporting People Framework Agreement	225	225	0	225	225	225	225	225	225	0	225	225	225	225		
AHWS	AHWSB11 (2012)	Elder People Day Services	40	0	-40	0	0	0	0	40	40	0	40	40	40	40		
AHWS	CE1 (2012)	Strategy, Policy and Performance: Management Restructure and Public Health	100	100	0	100	100	100	100	200	200	0	200	200	200	200		
AHWS	AHWSB1 (2013)	Office Supplies	46	46	0	46	46	46	46	46	46	0	46	46	46	46		
AHWS	AHWSB2 (2013)	Vacancy Management	1,280	730	-550	183	266	548	730	1,280	730	-550	183	266	548	730		
AHWS	AHWSB3 (2013)	Provision of Transport for Clients	50	50	0	50	50	50	50	100	100	0	100	100	100	100		
AHWS	CCRP3 (2013)	Review of staff travel allowances	80	80	0	0	0	80	80	80	80	0	80	80	80	80		
AHWS	AHWSB3 (2012)	Use of telecare	0	0	0	0	0	0	0	300	300	0	300	300	300	300		
CSF	CSF2	Family wellbeing model	200	200	0	200	200	200	200	200	200	0	200	200	200	200		
CSF	CSF4	Public Transport efficiency review	100	0	-100	0	0	0	0	100	0	-100	0	0	0	0		
CSF	CSF5	Review of Extended Schools Services	0	19	19	19	19	19	19	0	19	19	19	19	19	19		
CSF	CSF6	Redesign of parent support and advice to reflect need	40	40	0	40	40	40	40	40	40	0	40	40	40	40		
CSF	ID1	Schools Support Services - Additional Income	100	0	-100	0	0	0	0	100	0	-100	0	0	0	0		
CSF	SSP1	(CSF 6 & 20) Improve Contract pricing through Contract renegotiation	181	84	-97	21	42	63	84	181	84	-97	84	84	84	84		
CSF	ALL1	(CSF 2) Cross departmental limit non-staffing inflation	559	559	-0	559	559	559	559	559	559	-0	559	559	559	559		
CSF	Lean1/2/3	Mgt & Admin Review - TBD	0	149	149	0	0	0	149	0	375	375	375	375	375	375		
CSF	Lean1/2/3	Review of Commissioning Function	150	150	0	0	0	0	150	150	150	0	150	150	150	150		
CSF	Lean1/2/3	Toplice Gap	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
CSF	CSF12	Contract services efficient review (to be included through Fees and Charges report)	80	80	0	80	80	80	80	80	80	0	80	80	80	80		
CSF	CSF4 (2012)	Consolidation of information systems: Single View of a Child	5	5	0	5	5	5	5	260	260	0	260	260	260	260		
CSF	CSF1 (2013)	Office Supplies	51	51	0	51	51	51	51	51	51	0	51	51	51	51		
CSF	CSF2 (2013)	Vacancy Management	1,288	1,448	-850	362	724	1086	1448	2,298	1,448	-850	1,448	1,448	1,448	1,448		
CSF	CSF3 (2013)	Integration of new Education Social Care and Wellbeing Directorate	100	100	0	0	0	0	100	100	100	0	100	100	100	100		
CSF	CSF4 (2013)	Better targeting of teacher training bursaries	50	50	0	0	0	50	50	50	50	0	50	50	50	50		
CSF	CSF5 (2013)	Registration Recharge to ISG	35	35	0	35	35	35	35	35	35	0	35	35	35	35		
CSF	CCRP3 (2013)	Review of staff travel allowances	195	195	0	0	0	195	195	195	195	0	195	195	195	195		
ESW		Additional procurement savings	0	17	17	17	17	17	17	0	17	17	17	17	17	17		
ESW		Grant Maximisation (one off)	0	1,720	1,720	1,720	1,720	1,720	1,720	0	0	0	0	0	0	0		
CSF	CSF2 (2012)	Move to a traded basis for Parent Support Services	0	0	0	0	0	0	0	205	205	0	205	205	205	205		
CSF	CSF3 (2012)	Saving in procurement of placements for looked after children	0	0	0	0	0	0	0	500	500	0	125	250	475	500		
<b>TOTAL</b>			<b>10,681</b>	<b>10,681</b>	<b>-0</b>	<b>6,784</b>	<b>7,906</b>	<b>9,356</b>	<b>10,681</b>	<b>12,691</b>	<b>10,600</b>	<b>-2091</b>	<b>9,023</b>	<b>9,586</b>	<b>10,243</b>	<b>10,600</b>		

# RESOURCES (RES)

## DIRECTORATE SUMMARY

RAG Count		Reporting		Time (Days)	
RED	0	This Report Period	Lapsed	274	
AMBER	1	9	Remaining	91	
GREEN	7	Last Report Date			
TOTAL	8	31/12/2013			

Directorate	Reference	Programme	2013/14							2014/15				Status	Days Remaining	RAG	Comment(s)	Start Date	End Date			
			Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Target Saving	Expected	Variance	Saving Profile Q1							Saving Profile Q2	Saving Profile Q3	Saving Profile Q4
RES	MOI/1	Migrate Parking from FF to Online	200	200	0	200	200	200	200	200	270	70	270	270	270	270	COMPLETE		Green	Achieved through the deletion of two posts (£80K and 40K), service redesign and a reduction in the out of hours contract (£80K). AN additional £70K savings in 2014/15 has been identified that reflects a reduction in costs due to retendering (Oct 12) – It isn't envisage that any further savings could be achieved after 14/15. However, the current contract runs until 2018 with a price review after three years, so there may be a slight increase from October 2015.		
RES	IO/4	Improved Income Collection, Debt Management and Fraud prevention	554	554	0	140	140	140	134	554	554	0	140	140	140	134	COMPLETE		Green	On track to exceed savings target by the end of the year . October 2013 - £552,000 up on collections overall. This translated to £408,000 for LBTH and £144,000 for the GLA.		
RES	Lean1/2/3	Audit, Risk & Insurance Restructure	99	99	0	99	99	99	99	99	99	0	99	99	99	99	COMPLETE		Green	Reorganisation of purchasing and internal audit services completed in 2012/13		
RES	RES 1 (2012)	Phased Closure of Council's Cash Office Facility	80	80	0	0	0	80	80	80	80	0	80	80	80	80	COVERED OFF		Green	The Council's Cash Office Facility closed in March 2013, with the team being restructured in September 2013. The savings achieved by the re structure (30K) will be covered off in 2013/14 by the 'Implementation of Social Fund' grant funding /50K) to cover the shortfall		
RES	RES 2 (2012)	Insurance - negotiate cheaper premiums in Consortium with other London Boroughs	125	125	0	30	30	30	35	125	125	0					COMPLETE		Green	200K savings achieved last year and 125K this year		
RES	RES 3 (2012)	Future Sourcing Project	500	500	0	0	0	250	250	730	647	-83	230	230	230	230	ACTIVE		Green			
RES	RES 4 (2012)	Rationalisation of One Stop Shops	202	202	0	0	0	0	202	202	0	-202					ACTIVE		Amber	Proposals to achieve this through closure of one stop shops currently not going ahead. An alternative proposal was presented to MAB SARP in September and was rejected. Resources DMT to consider alternative savings options. Will currently be mitigated through one-off vacancy management		
RES	RES 1 (2013)	L&D - Agilysis Training	90	90	0	90	90	90	90	90	90	0	90	90	90	90	COMPLETE		Green	This was originally planned to move over to Agilysis. 2 vacant posts have been deleted to meet the savings for 2013/14 onwards.		
<b>TOTAL</b>			<b>1,850</b>	<b>1,850</b>	<b>0</b>	<b>559</b>	<b>559</b>	<b>889</b>	<b>1,090</b>	<b>2,080</b>	<b>1,865</b>	<b>-215</b>	<b>1,034</b>	<b>1,034</b>	<b>1,034</b>	<b>1,028</b>						

# Communities Localities and Culture (CLC)

DIRECTORATE SUMMARY	
Broadly On Track	

RAG Count		Reporting		Time (Days)	
RED	0	This Report Period	Lapsed	274	
AMBER	2	9	Remaining	91	
GREEN	18	Last Report Date			
TOTAL	20	31/12/2013			

Directorate	Reference	Programme	2013/14				2014/15				Status	Days Remaining	RAG	Comment(s)	Start Date	End Date						
			Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Target Saving							Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4
CLC	CLC/2	Highways income and efficiencies opportunities	50	50	0	10	25	40	50	50		-50	10	25	40	50	COMPLETE		Green	Achieved through advertising income. Contract in place, project complete. Income received quarterly in arrears	01/01/2012	01/05/2012
CLC	CLC/7	Commercial Waste Income Opportunities	400	400	0	100	100	100	100	400		-400	100	200	300	400	ACTIVE		Green	detailed project plan in place for the full 3 years. All milestones are on track	01/04/2011	31/03/2014
CLC	SSP/2	Better targeting of Street Cleansing and Refuse Collection contracts	825	825	0	825	0	0	0	825		-825	825	0	0	0	COMPLETE		Green	Achieved as part of the contract negotiations in 2011	01/01/2011	01/04/2011
CLC	SSP/4	Public Realm Contracts Savings	1,300	1,300	0	1300	0	0	0	1,300		-1300	1300	1300	1300	1300	COMPLETE		Green	Achieved as part of contract negotiations in 2011	01/01/2011	01/04/2011
CLC	SSP 10	Leisure Service Efficiencies	495	495	0	0	0	0	495	495		-495	0	0	0	495	ACTIVE		Amber	Transfer from GLL of surplus share takes place at the end of the financial year. Therefore this will not be achieved until the last quarter of 2013/14	01/09/2013	31/03/2014
CLC	Lean1/2/3	Topslip Gap	413	413	0	100	100	100	113	413		-413	100	200	300	413	ACTIVE		Green	Plans are in place to achieve this through a variety of projects. All plans are currently on track and will be managed during the year.	01/04/2013	31/03/2014
CLC	CLC 104	Reduction of Idea Store Book Fund	26	26	0	26	0	0	0	26		-26	26	26	26	26	COMPLETE		Green	Budget reduction complete	01/04/2013	01/04/2013
CLC	BAM/1	Maximise income generation, increase in rentals for shop units in MEP	48	48	0				48	48		-48				48	ACTIVE		Green	Income to be achieved through annual rent reviews	01/04/2013	31/03/2014
CLC	BAM/1	Withdrawal from the Bethnal Green Centre.	150	150	0	150	0	0	0	150		-150	150	150	150	150	COMPLETE		Green	Service withdrawn, building transferred to CSF	01/04/2013	01/04/2013
CLC		Advertising Income from Hoardings	50	50	0	10	25	40	50	50		-50	10	25	40	50	COVERED OFF		Green	delivered through the over achievement of advertising in CLC/2. Income received quarterly in arrears	01/01/2012	01/05/2012
CLC	CLC 1 (2012)	Northumberland Wharf Commercial Lease	300	300	0	75	75	75	75	300		-300	75	150	225	300	COMPLETE		Green	Lease in place. Income received quarterly in advance	01/01/2013	01/04/2013
CLC	CLC 6 (2012)	Parking Permits Review	235	235	0	0	78	78	79	235		-235	58	117	176	235	ACTIVE		Green	Fees and charges increased from 1st June	01/12/2012	31/6/13
CLC	CLC 7 (2012)	Corporate Events in Parks	90	90	0	0	45	45	0	90		-90	0	45	90	90	ACTIVE		Green	Site marketing currently being undertaken. Events will take place in the summer months	01/12/2012	31/9/13
CLC	CLC 8 (2012)	Advertising Opportunity	600	600	0	0	0	300	300	600		-600	150	300	450	600	ACTIVE		Amber	The project savings has slipped into 2014/15. The directorate will implement one off measures for 2013-14 (details will be provided in the future update)	01/11/2012	31/03/2014
CLC	CLC 9 (2012)	Ideas Store Stock Fund	200	200	0	200	0	0	0	200		-200	200	200	200	200	COMPLETE		Green	Budget reduced	01/04/2013	01/04/2013
CLC	CLC 10 (2012)	Undertake the management of events in parks for other boroughs.	30	30	0	0	0	15	30	30		-30	0	0	15	30	ACTIVE		Green	Discussions underway with neighbouring boroughs	01/01/2013	01/09/2013
CLC	CLC 10 (2012)	Pest Control Service Options	40	40	0	10	10	10	10	40		-40	10	20	30	40	CANCELLED		Green	Fees and charges proposals were rejected by MAB SARP. This will be covered off by the Directorate.		
CLC	CLC 1 (2013)	Roll out of Generic Working and Enhanced Deployment Methods	154	154	0	38	38	38	40	154		-154	38	76	115	154	ACTIVE		Green	Achieved through vacancy management	01/04/2013	31/03/2014
CLC	CLC 2 (2013)	Improvement of Procurement of supplies and services	70	70	0	70	0	0	0	70		-70	70	70	70	70	COMPLETE		Green	Budget reduction complete	01/04/2013	01/04/2013
CLC	CLC 4 (2013)	Cease Contribution to Spitalfields Community	25	25	0	25	0	0	0	25		-25	25	25	25	25	COMPLETE		Green	Budget reduction complete	01/04/2013	01/04/2013
CLC	CLC/5	Community Safety/Environmental Control Service Rationalisation - Restructure/Redesign of Directorate Enforcement Functions								150	150	0	37	75	112	150	INACTIVE			Will be achieved from 2014 onwards	01/04/2014	
CLC	CLC 3 (2013)	Market Fees								65		-65	16	32	49	65	INACTIVE			Market fee increase proposal to balance budget was rejected. Alternative options being evaluated. None available as at period 8 2013/14.	01/04/2014	
CLC	CLC 2 (2012)	Depot Consolidation								200		-200	50	100	150	200	INACTIVE			Depot strategy yet to be finalised. Hence unable to achieve reported saving from 2014	01/04/2014	31/03/2015
<b>TOTAL</b>			<b>5,501</b>	<b>5,501</b>	<b>0</b>	<b>2,939</b>	<b>496</b>	<b>841</b>	<b>1,390</b>	<b>5,916</b>	<b>150</b>	<b>-5766</b>	<b>3,250</b>	<b>3,136</b>	<b>3,863</b>	<b>5,091</b>						

# DEVELOPMENT & RENEWAL (D&R)

## DIRECTORATE SUMMARY

Risk: BAM: Asset Rationalisation and Maintenance costs from surplus assets.  
Remaining elements on track.

RAG Count	
RED	2
AMBER	0
GREEN	6
<b>TOTAL</b>	<b>8</b>

Reporting		Time (Days)	
This Report Period	Lapsed	274	
9	Remaining	91	
Last Report Date	31/12/2013		

Directorate	Reference	Programme	2013/14				2014/15				Status	Days Remaining	RAG	Comment(s)	Start date	End date								
			Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Target Saving							Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4		
D&R	Lean1/2/3	2. Planning & Building Control Review	146	146	0	146				146	146	0						COMPLETE		Green	Savings target achieved by 2012/13.	01/04/2010	31/03/2013	
D&R	Lean1/2/3	3. Consolidate Council Wide Asset Management (inc FM/PM) organisation and strategy	75	75	0	20	20	20	18	75	75	0	20	40	60	78			COMPLETE		Green	Top Slice Saving achieved. Headcount saving from vote J32 (Admin Buildings) and J20 (Strategy Regen. Sustainability)		
D&R	D&R 69	Requisition to Payment (R2P) and SX3 case management	35	35	0	35				35	35	0	35					COMPLETE		Green	Complete - 1 post saving			
D&R	BAM/1	Reduction in maintenance costs resulting from surplus asset disposals	95	95	0	24	24	23	24	95	95	0						ACTIVE		Red	Off Track - in Hand. Pending final agreements with Members.			
D&R	BAM/1	Asset Rationalisation/co-location	125	125	0	40	40	20	25	125	125	0						ACTIVE		Red	This is pending the finalisation of the corporate landlord model. Expected by Q3 of 2013/14			
D&R	SW/1	Smarter Working	2,340	2,340	0	2340				2,340	2,340	0	2340					COMPLETE		Green	Complete. Processed by end May.			
D&R	D&R 74	Disability Access in Planning	25	25	0	25				25	25	0	25					COMPLETE		Green	On Track			
D&R	D&R 2 (2012)	Further Saving from Anchorage House	2,701	2,701	0	2701				4,235		-4235	4235					COMPLETE		Green	Complete. Processed by end May.			
<b>TOTAL</b>			<b>5,542</b>	<b>5,542</b>	<b>0</b>	<b>5,331</b>	<b>84</b>	<b>63</b>	<b>67</b>	<b>7,076</b>	<b>2,841</b>	<b>-4235</b>	<b>6,655</b>	<b>40</b>	<b>60</b>	<b>78</b>								

# CHIEF EXECUTIVE'S (CHEX)

## DIRECTORATE SUMMARY

On Track

RAG Count		Reporting		Time (Days)	
RED	0	This Report Period	Lapsed	274	
AMBER	0	9	Remaining	91	
GREEN	3	Last Report Date			
<b>TOTAL</b>	<b>3</b>	31/12/2013			

Directorate	Reference	Programme	2013/14				2014/15															
			Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Status	Days Remaining	RAG	Comment(s)	Start date	End Date
CHEX	IO/3	Shared Legal Services	7	7	0	7	0	0	0	7	7	0	7	0	0	0	COMPLETE		Green			
CHEX	ALL/1	(CE 129) Council wide review to rationalise spend on publications, marketing, design and print	80	80	0	80	0	0	0	80	80	0	80	0	0	0	COMPLETE		Green			
CHEX	Lean1/2/3	CE Directorate Efficiencies	100	100	0	100	0	0	0	100	100	0	100	0	0	0	COMPLETE		Green			
<b>TOTAL</b>			<b>187</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>187</b>	<b>187</b>	<b>0</b>	<b>187</b>	<b>0</b>	<b>0</b>	<b>0</b>						

# CORPORATE (CORP)

## DIRECTORATE SUMMARY

Income lower than forecast, due to change in economic circumstances. Will be covered off through budget slippage.

RAG Count	
RED	0
AMBER	0
GREEN	6
<b>TOTAL</b>	<b>6</b>

Reporting		Time (Days)	
This Report Period	Lapsed	274	
9	Remaining	91	
Last Report Date			
31/12/2013			

Directorate	Reference	Programme	2013/14							2014/15				Status	Days Remaining	RAG	Comment(s)	Start Date	End Date
			Target Saving	Expected	Variance	Saving Profile Q1	Saving Profile Q2	Saving Profile Q3	Saving Profile Q4	Target Saving	Expected	Variance	Saving Profile Q1						
CORP	CORP 2 (2012)	Reduction in Corporate Contingency Provision	1,434	1,434	0	500	500	200	234	1,434	1,434	0					COMPLETE		
CORP	CORP 3 (2012)	Contribution to Improvement & Efficiency Reserve	2,900	2,900	0	725	725	725	725	2,900	2,900	0					COMPLETE		
CORP	CORP 4 (2012)	Insurance and Risk Management Provisions	500	500	0	125	125	125	125	1,800	1,800	0					COMPLETE		
CORP	CORP 1 (2013)	Audit Fees	185	185	0	50	50	50	35	185	185	0					COMPLETE		
CORP	CORP 2 (2013)	London Pension Fund Authority Levy	399	399	0	100	100	100	99	399	399	0					COMPLETE		
CORP	CORP 4 (2013)	Treasury Management Investment Income	150	150	0	0	0	0	0	150	150	0					ACTIVE		
CORP	CORP 5 (2013)	Reduction in Severance Provisions								1,203	1,203	0					ACTIVE		
<b>TOTAL</b>			<b>5,568</b>	<b>5,568</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>	<b>1,200</b>	<b>1,218</b>	<b>8,071</b>	<b>8,071</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>			